

| Initiative themes | Targets indicators | Target figures [intended organizations*] | Status of Activities in FY2024 |
|---|--|--|--|
| Safety and Reliability | FSSC22000 certification at all six plants in Japan | Maintain certification [TS] | Maintain FSSC22000 certification at all six plants |
| | Completion rate for the auditing and quality control assessment of new outsourcing contractors and raw material suppliers | Maintain a completion rate of 100% [TS] | Implementation rate 100% |
| | Completion rate for checking the safety of raw materials with warranties | Maintain a completion rate of 100% [TS] | 100% safety confirmation |
| | Provision of training sessions by the Quality Control Department to improve the knowledge of Customer Contact Office staff members | At least once a year [TS] | Conducted in January 2025 |
| | Completion rate for testing the degree of understanding of the manual to improve the quality of responding to customers | 100% [TS] | Implementation rate 100% |
| | ISO certifications obtained by business offices, licenses, registrations, and the like necessary for operating business | Maintain certifications, licenses, registrations, and the like [TBG] | Maintenance of certifications, licenses, registrations, etc. |
| | Compliance rate with food laws in countries where Takara Shuzo products are exported. | Maintain a 100% rate of compliance [TSIG] | Compliance rate 100% |
| Human Resources | Newly appoint women to manager and assistant manager positions | Appoint at least 50 women in fiscal year 2030 [TH] [TS] [TSI] | 44 in total (as of April 1, 2025) |
| | Percentage of employees with disabilities | Maintained above the legally-stipulated employment rate (2.5%) [Domestic Group Companies] | [TH] 3.01%, [TS] 3.20%, [TB] 2.88% (as of April 1, 2025) |
| | Total working hours | Reduce total working hours in fiscal year 2025, compared with fiscal year 2020 [Domestic Group Companies] | [TH・TS・TSI] 1850.41 hours, 5.24 hours increase(compared to FY2020) [TB] 1812.82 hours, 102.13 hours reduction (compared to FY2020) |
| | Percentage of paid leave taken (no. of days taken) | Increase the percentage in fiscal year 2025, compared with fiscal year 2020 [Domestic Group Companies] | [TH・TS・TSI] 78.2% and 11.8% improvement (compared to FY2020) [TB] 73.4% and 23.2% improvement (compared to FY2020) |
| | Reinstatement rate for employees who take childcare leave | Maintain a 100% reinstatement rate [Domestic Group Companies] | Maintaining a 100% return to work rate |
| Wellness | Recognition of the salt-free feature of cooking sake | 35% in fiscal year 2030 [TS] | 16.4% (as of March 2025) |
| | Lineup of organic and vegan products | 1,369 items in fiscal year 2025 [TSIG] | 1,518 items (as of March 2025) |
| | Lineup of food-allergy-conscious products (gluten-free and other food-allergy conscious products) | 1,540 items in fiscal year 2025 [TSIG] | 1,681 items (as of March 2025) |
| Responsible Alcohol Producer | Number of views of Takara Shuzo's website page on spreading awareness on the appropriate consumption of alcohol | 50% increase in fiscal year 2025 (compared in FY2020) [TS] | 5.9% decrease in FY2024 (compared to FY2020) |
| | Number of cases of violating the voluntary standards on advertisements | Maintain the status of having no cases [TS] | No cases |
| | Display the amount of alcohol contained on packages of products | isplay on packages of all consumer products (except for alcohol-based seasoning) by fiscal year 2025 [TS] | 100% soft alcohol, 100% sake and Chinese liquor, 93% shochu and Western liquor (submitted) |
| | Display warnings about the risk of drinking for expectant and nursing mothers, and warnings to raise awareness on the appropriate consumption of alcohol | Display on packages of all consumer products (except for alcohol-based seasoning) by fiscal year 2025 [TS] | Display warning labels for pregnant women on all products. Display advice about drinking in moderation on all products over 2L. |
| | Completion rate for e-learning and other educational programs on the appropriate consumption of alcohol | Completion rate of 100% or more, by all employees of all domestic Group companies [Domestic Group Companies] | 100% implemented |
| Environment | CO2 emissions (production sites) | Reduce CO2 emissions by 46% in fiscal year 2030 (compared to FY2018) [TS] [TSI] | [Takara Shuzo+Takara Shuzo International] CO2 emissions 21% reduction in FY2024 (compared to FY2018) [Takara Bio Group] 14% reduction in CO2 emissions intensity (compared to FY2018) [Takara Shuzo] CO2 emissions <Logistics Dept. > 16% reduction in FY2024 (compared to FY2018) |
| | CO2 emissions | Reduce CO2 emission intensity by 50% in fiscal year 2025 (compared to FY2018) [TBG] | |
| | CO2 emissions (Distribution) | Reduce CO2 emission intensity by 10% in fiscal year 2030 (compared to FY2018) [TS] | |
| | CO2 emissions | Achieve net zero CO2 emissions in fiscal year 2050 [TG] | |
| | Water usage | Reduce units of water usage by 15% in fiscal year 2025 (compared to FY2018) [TS] | 13.9% reduction in used water units |
| | Reuse rate of waste generated in production processes | Continue reusing 98% or more of waste [TS] | 97.3% reuse rate |
| | Use of paper with forest protection certification in paper carton products | 100% usage in fiscal year 2030 [TS] | Distilled spirits implementation rate 94%, others 100%. |
| | Usage rate of biomass ink in paper and plastic labels | 100% usage in fiscal year 2030 [TS] | Usage rate 71.4% |
| | Usage rate of paper with forest protection certification in paper carton products | 100% usage in fiscal year 2025 [TBG] | Implementation rate 89% |
| | Usage rate of aluminum-free packages in one-sided aluminum pouches | 100% usage in fiscal year 2025 [TBG] | Usage rate 100% |
| Usage rate of vegetable oil-based ink in paper packages | 100% usage in fiscal year 2025 [TBG] | Usage rate 100% | |
| Governance | Regularly hold Risk Compliance Committee meetings | Twice per year [TG] | Conducted twice |
| | Hold compliance training sessions | Once per year [TG] | Training for various levels is conducted once a year |
| | Carry out compliance on-the-job training | Four times per year [TG] | Conducted Four times |
| | Monitor the state of risk management | Once per year [TG] | Conducted once |
| | Regularly hold various drills | Once per year [TG] | Fire prevention drills of all types carried out at least once a year |
| Well-Balanced Diet | Number of social media followers, with a focus on the Mio brand of sake | 300,000 or more followers in fiscal year 2025 [TS] | 172,000 people (as of March 2025) |
| | Development of exclusive overseas products and overseas business company products | 20 items in fiscal year 2025 [TSIG] | 39 items (as of March 2025) 12 items in 2022, 14 items in 2023, 13 items in 2024 |
| | Number of countries where Japanese alcohol is exported | 100 countries in FY2030 [TSIG] | 60 countries (as of December 2024) |
| | Number of followers on Takara Shuzo's official Facebook page | 200,000 or more followers in fiscal year 2025 [TS] | 154,000 (as of March 2025) |
| Procurement | Dissemination of the Sustainable Procurement | To all suppliers [TS] | 100% implemented |
| Community | Supporting orchards in the local area | 20 cases in FY2030 [TS] | 9 cases implemented (as of March 2025) |

< * : Intended organizations >

[TG] Entire Takara Group, [TH] Takara Holdings, [TS] Takara Shuzo, [TSI] Takara Shuzo International, [TSIG] Takara Shuzo International Group, [TB] Takara Bio, [TBG] Takara Bio Group,

[Domestic Group Companies] Takara Holdings, Takara Shuzo, Takara Shuzo International, Takara Bio, Kawahigashi Shoji, Total Management Business, Takara Butsuryu System, TB, Takara Bussan, Luc Corporation, Tokyo Mutual Trading, Takara Supply Communications (former Taihei Printing, Takara Yoki)